

NEW BRAUNFELS CHRISTIAN MINISTRIES
STATEMENT OF ASSETS, LIABILITIES AND NET ASSETS
CASH BASIS
December 31, 2019 and 2018

ASSETS

	As of Dec. 31, 2019	As of Dec. 31, 2018
CURRENT ASSETS		
Cash Operating	\$ 291,837.67	\$ 237,602.68
Cash Reserve	\$ <u>781,299.63</u>	\$ <u>749,370.99</u>
TOTAL CURRENT ASSETS	\$ 1,073,137.30	\$ 986,973.67
FIXED ASSETS		
Fixtures and Equipment	211,289.55	210,573.51
Accumulated Depreciation	<u>(183,385.83)</u>	<u>(164,067.13)</u>
TOTAL FIXED ASSETS	27,903.72	46,506.38
OTHER ASSETS		
TOTAL ASSETS	\$ <u><u>1,101,041.02</u></u>	\$ <u><u>1,033,480.05</u></u>

See Accountant's Report
Mullins & Associates, P.C.

NEW BRAUNFELS CHRISTIAN MINISTRIES
STATEMENT OF ASSETS, LIABILITIES AND NET ASSETS
CASH BASIS
December 31, 2019 and 2018

LIABILITIES AND NET ASSETS

	As of Dec. 31, 2019	As of Dec. 31, 2018
CURRENT LIABILITIES		
Fica Tax Payable	\$ 39.12	\$ 7,495.35
State Unemployment Payable	188.86	287.97
TOTAL CURRENT LIABILITIES	\$ 227.98	\$ 7,783.32
FUND BALANCE	1,100,813.04	1,025,696.73
TOTAL LIABILITIES & NET ASSETS	\$ 1,101,041.02	\$ 1,033,480.05

See Accountant's Report
Mullins & Associates, P.C.

NEW BRAUNFELS CHRISTIAN MINISTRIES
COMBINED STATEMENT
STATEMENT OF REVENUE AND EXPENSES - CASH BASIS
For the Periods Ended December 31, 2019 and 2018

	3 Months Ended		3 Months Ended		12 Months Ended		12 Months Ended	
	Dec. 31, 2019	Pct	Dec. 31, 2018	Pct	Dec. 31, 2019	Pct	Dec. 31, 2018	Pct
REVENUE								
Contributions - Organizations	\$ 31,600.00	6.02	\$ 55,390.21	9.82	\$ 144,592.42	9.37	\$ 166,182.66	9.66
Grant Income	291,547.20	55.58	117,565.45	20.85	838,336.78	54.30	757,546.04	44.02
Contributions-Individual Gift	193,241.63	36.84	231,041.64	40.97	523,310.19	33.90	420,994.19	24.47
Contributions-Civic Groups	1,700.00	0.32	0.00	0.00	5,200.00	0.34	1,000.00	0.06
Contributions - 10th Anniv	0.00	0.00	135,300.00	23.99	1,000.00	0.06	145,650.00	8.46
Golf Tournament - Fundraiser	0.00	0.00	0.00	0.00	24,948.15	1.62	33,597.50	1.95
Special Events	6,460.00	1.23	3,316.00	0.59	6,460.00	0.42	3,316.00	0.19
Undesignated Funds Transfer	0.00	0.00	21,270.62	3.77	0.00	0.00	192,484.39	11.19
TOTAL REVENUE	524,548.83	100.00	563,883.92	100.00	1,543,847.54	100.00	1,720,770.78	100.00
OPERATING EXPENSES								
Advertising	35.00	0.01	2,030.02	0.36	855.76	0.06	2,190.02	0.13
Alarm Monitoring	143.85	0.03	0.00	0.00	1,414.65	0.09	1,478.80	0.09
10th Anniversary Expense	0.00	0.00	14,196.18	2.52	178.01	0.01	19,196.18	1.12
Fundraising Expense	200.00	0.04	200.00	0.04	518.68	0.03	200.00	0.01
Bad Debts	0.00	0.00	0.00	0.00	0.00	0.00	(9.83)	(0.00)
Printing expense	1,055.73	0.20	0.00	0.00	1,055.73	0.07	0.00	0.00
Bank Charges	24.00	0.00	21.00	0.00	68.00	0.00	139.00	0.01
Continued Education	81.00	0.02	261.00	0.05	1,428.72	0.09	1,716.46	0.10
Contract Labor	0.00	0.00	943.50	0.17	0.00	0.00	943.50	0.05
Cleaning Supplies	1,052.56	0.20	881.76	0.16	3,424.13	0.22	2,651.60	0.15
Cleaning Services	3,534.90	0.67	3,796.47	0.67	16,817.76	1.09	16,858.62	0.98
Computer Services	2,295.12	0.44	3,118.22	0.55	10,735.59	0.70	15,957.56	0.93
Copier	2,098.34	0.40	1,466.56	0.26	5,508.34	0.36	4,119.98	0.24
Credit Card Fees	312.42	0.06	578.04	0.10	1,993.86	0.13	1,945.79	0.11
Computer Equipment	941.35	0.18	5,402.46	0.96	17,283.15	1.12	11,305.53	0.66
Office Equipment	107.79	0.02	0.00	0.00	519.74	0.03	0.00	0.00
Program Equipment	137.00	0.03	0.00	0.00	137.00	0.01	0.00	0.00
Dental Supplies	3,159.65	0.60	3,477.80	0.62	10,654.53	0.69	25,771.29	1.50
Depreciation	4,829.69	0.92	7,751.13	1.37	19,318.70	1.25	31,648.84	1.84
Staff & Volunteer Immunization	0.00	0.00	0.00	0.00	0.00	0.00	59.00	0.00
Dues	500.00	0.10	1,375.00	0.24	800.00	0.05	1,475.00	0.09
Meals	10,415.70	1.99	9,230.21	1.64	27,731.54	1.80	27,884.84	1.62
Meeting Expense	143.25	0.03	0.00	0.00	736.34	0.05	(504.68)	(0.03)
Family Connections	3,270.75	0.62	0.00	0.00	3,507.75	0.23	129.40	0.01
Golf Tournament	0.00	0.00	0.00	0.00	7,074.63	0.46	6,405.66	0.37
Health and Life Insurance	23,616.27	4.50	21,256.65	3.77	104,269.30	6.75	99,377.21	5.78
Special Events	115.46	0.02	2,302.23	0.41	3,378.71	0.22	4,269.69	0.25
Insurance	0.00	0.00	0.00	0.00	27,467.46	1.78	24,723.45	1.44
Insurance-Workers Compensati	0.00	0.00	424.00	0.08	289.00	0.02	3,149.00	0.18
Leadership Program	0.00	0.00	0.00	0.00	7,904.95	0.51	0.00	0.00
Lunch Buddy Program	130.80	0.02	0.00	0.00	130.80	0.01	0.00	0.00
Family Support Services	353.65	0.07	0.00	0.00	1,628.65	0.11	0.00	0.00
Internet Services	0.00	0.00	400.00	0.07	0.00	0.00	1,250.00	0.07
Kids Club - 10th Anniversary	0.00	0.00	350.00	0.06	0.00	0.00	350.00	0.02
Kids Club Store	386.42	0.07	571.17	0.10	1,642.61	0.11	2,369.16	0.14
Lab Costs	7,294.53	1.39	5,752.68	1.02	28,334.86	1.84	25,891.68	1.50
Legal & Professional	6,750.00	1.29	8,100.00	1.44	6,750.00	0.44	10,600.00	0.62
License	0.00	0.00	0.00	0.00	797.00	0.05	487.00	0.03
Medical Director Stipend	8,000.00	1.53	6,000.00	1.06	24,000.00	1.55	26,000.00	1.51
Miscellaneous	0.00	0.00	0.00	0.00	392.00	0.03	127.04	0.01
MHM - Dental Provider Wages	0.00	0.00	4,220.18	0.75	0.00	0.00	57,685.05	3.35
MHM - Salary Medical Provid	0.00	0.00	0.00	0.00	0.00	0.00	9,980.79	0.58
Non-Budget Item	0.00	0.00	1,105.00	0.20	142.25	0.01	7,584.84	0.44
Office Expense	1,194.14	0.23	2,111.33	0.37	6,078.04	0.39	8,954.09	0.52
Paper Goods	0.00	0.00	0.00	0.00	0.00	0.00	171.96	0.01
Permits	86.00	0.02	86.00	0.02	86.00	0.01	86.00	0.00
Pest Control	377.00	0.07	297.00	0.05	1,368.00	0.09	1,813.00	0.11
Postage	684.66	0.13	78.14	0.01	1,466.46	0.09	523.21	0.03
Purchases - Food Cost	0.00	0.00	0.00	0.00	0.00	0.00	38,521.60	2.24
Printing Cost	5,298.23	1.01	1,133.29	0.20	9,184.40	0.59	3,144.28	0.18
Rent	0.00	0.00	0.00	0.00	0.00	0.00	8,000.00	0.46
Repairs and Maintenance	9,556.17	1.82	1,874.00	0.33	21,230.55	1.38	10,624.32	0.62
Retreats & Team Building	1,049.16	0.20	110.51	0.02	2,832.71	0.18	763.49	0.04
School Hospitality	134.37	0.03	0.00	0.00	1,090.36	0.07	482.63	0.03
Security Back Ground Checks	11,931.04	2.27	1,078.56	0.19	15,136.56	0.98	2,644.18	0.15
Seminars	198.97	0.04	2,697.00	0.48	1,145.09	0.07	2,992.28	0.17

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Mullins & Associates, P.C.

	3 Months Ended Dec. 31, 2019		3 Months Ended Dec. 31, 2018		12 Months Ended Dec. 31, 2019		12 Months Ended Dec. 31, 2018	
		Pct		Pct		Pct		Pct
Supplies - Medical	4,381.79	0.84	1,331.47	0.24	9,388.96	0.61	4,944.05	0.29
Supplies - Programs	2,685.07	0.51	1,383.91	0.25	14,983.69	0.97	9,374.50	0.54
Supplies - Administrative	0.00	0.00	1,084.79	0.19	32.45	0.00	1,660.48	0.10
Taxes - Payroll	21,901.06	4.18	19,317.48	3.43	68,875.19	4.46	55,488.25	3.22
Taxes - Other	0.00	0.00	0.00	0.00	0.00	0.00	(33.08)	(0.00)
Technology	0.00	0.00	1,469.97	0.26	0.00	0.00	1,469.97	0.09
Telephone - Regular	1,859.75	0.35	1,000.65	0.18	7,459.80	0.48	7,593.28	0.44
Telephone - Mobil	1,362.58	0.26	968.35	0.17	3,825.69	0.25	2,753.26	0.16
Transportation	1,661.13	0.32	991.13	0.18	6,491.22	0.42	2,586.76	0.15
Troiphies & Plaques	(26.00)	(0.00)	0.00	0.00	(26.00)	(0.00)	0.00	0.00
Travel	429.53	0.08	62.23	0.01	1,200.28	0.08	1,325.85	0.08
Travel - Meals	135.75	0.03	0.00	0.00	135.75	0.01	206.01	0.01
Travel - Mileage	589.57	0.11	858.37	0.15	2,138.06	0.14	1,384.33	0.08
Undesignated Funds Transfer	0.00	0.00	21,270.62	3.77	0.00	0.00	192,484.39	11.19
Uniform Expense	185.99	0.04	0.00	0.00	185.99	0.01	0.00	0.00
Utilities	5,091.13	0.97	4,775.27	0.85	19,249.74	1.25	19,543.67	1.14
Volunteer Recognition	4,759.56	0.91	1,723.55	0.31	14,525.66	0.94	11,163.92	0.65
Wages	291,708.89	55.61	256,552.82	45.50	919,015.20	59.53	731,511.05	42.51
Website	16,425.00	3.13	8,325.00	1.48	18,763.60	1.22	12,194.76	0.71
TOTAL OPERATING EXPEN	464,645.77	88.58	435,792.70	77.28	1,484,753.65	96.17	1,579,779.96	91.81
NET INCOME FROM	59,903.06	11.42	128,091.22	22.72	59,093.89	3.83	140,990.82	8.19
OTHER INCOME								
Interest Income	5,222.42	1.00	0.00	0.00	5,222.42	0.34	0.00	0.00
Rent Income	2,400.00	0.46	1,200.00	0.21	10,800.00	0.70	7,200.00	0.42
TOTAL OTHER INCOM	7,622.42	1.45	1,200.00	0.21	16,022.42	1.04	7,200.00	0.42
NET INCOME (LOSS)	\$ 67,525.48	12.87	\$ 129,291.22	22.93	\$ 75,116.31	4.87	\$ 148,190.82	8.61

See Accountant's Report
Mullins & Associates, P.C.

NEW BRAUNFELS CHRISTIAN MINISTRIES
MEDICAL CLINIC
STATEMENT OF REVENUE AND EXPENSES - CASH BASIS
For the Periods Ended December 31, 2019 and 2018

	3 Months Ended		3 Months Ended		12 Months Ended		12 Months Ended	
	Dec. 31, 2019	Pct	Dec. 31, 2018	Pct	Dec. 31, 2019	Pct	Dec. 31, 2018	Pct
REVENUE								
Contributions-Organizations	\$ 0.00	0.00	\$ 0.00	0.00	\$ 20,992.42	2.61	\$ 0.00	0.00
Grant Income	281,501.20	94.84	93,065.45	80.56	698,113.78	86.88	578,141.04	87.22
Contributions-Individual Gift	15,305.00	5.16	22,458.45	19.44	56,494.00	7.03	49,354.81	7.45
Contributions-Civic Groups	0.00	0.00	0.00	0.00	3,000.00	0.37	0.00	0.00
Golf Tournament - Fundraiser	0.00	0.00	0.00	0.00	24,948.15	3.10	33,597.50	5.07
Undesignated Funds Transfer	0.00	0.00	0.00	0.00	0.00	0.00	1,745.00	0.26
TOTAL REVENUE	296,806.20	100.00	115,523.90	100.00	803,548.35	100.00	662,838.35	100.00
OPERATING EXPENSES								
Advertising	0.00	0.00	1,000.00	0.87	10.39	0.00	1,000.00	0.15
Alarm Monitoring	143.85	0.05	0.00	0.00	719.25	0.09	459.40	0.07
Administrative overhead	49,376.37	16.64	21,333.64	18.47	148,388.37	18.47	79,146.47	11.94
Bad Debts	0.00	0.00	0.00	0.00	0.00	0.00	(9.83)	(0.00)
Printing expense	75.55	0.03	0.00	0.00	75.55	0.01	0.00	0.00
Bank Charges	24.00	0.01	21.00	0.02	68.00	0.01	104.00	0.02
Continued Education	0.00	0.00	0.00	0.00	475.00	0.06	645.00	0.10
Contract Labor	0.00	0.00	943.50	0.82	0.00	0.00	943.50	0.14
Cleaning/Paper Goods/ Toiletr	193.11	0.07	180.86	0.16	902.34	0.11	627.58	0.09
Cleaning Services	1,095.00	0.37	912.12	0.79	4,285.45	0.53	3,874.92	0.58
Computer Service	484.68	0.16	2,791.17	2.42	5,771.19	0.72	12,220.07	1.84
Copier	335.56	0.11	157.14	0.14	1,004.05	0.12	698.68	0.11
Credit Card Fees	56.32	0.02	190.60	0.16	662.94	0.08	225.46	0.03
Computer Equipment	941.35	0.32	1,435.29	1.24	12,567.27	1.56	6,348.38	0.96
Dental Supplies	3,159.65	1.06	3,477.80	3.01	10,654.53	1.33	25,771.29	3.89
Depreciation	0.00	0.00	161.11	0.14	0.00	0.00	644.41	0.10
Staff & Volunteer Immunization	0.00	0.00	0.00	0.00	0.00	0.00	59.00	0.01
Dues	200.00	0.07	175.00	0.15	500.00	0.06	275.00	0.04
Meeting Expense & Meals	0.00	0.00	24.76	0.02	138.63	0.02	601.82	0.09
Meeting expense	130.67	0.04	0.00	0.00	283.49	0.04	0.00	0.00
Golf Tournament	0.00	0.00	0.00	0.00	7,074.63	0.88	6,405.66	0.97
Benefits-Health,Life,Retiremen	9,249.30	3.12	11,736.54	10.16	44,984.97	5.60	53,603.38	8.09
Insurance-Liability, Malpracti	0.00	0.00	0.00	0.00	20,548.31	2.56	18,282.50	2.76
Insurance-Worker's Comp.	0.00	0.00	424.00	0.37	144.50	0.02	1,786.50	0.27
Benevolence	353.65	0.12	0.00	0.00	353.65	0.04	0.00	0.00
Lab Costs	7,294.53	2.46	5,752.68	4.98	28,334.86	3.53	25,891.68	3.91
Legal & Professional	0.00	0.00	4,050.00	3.51	0.00	0.00	4,050.00	0.61
License	0.00	0.00	0.00	0.00	797.00	0.10	487.00	0.07
Medical Director Stiped	8,000.00	2.70	6,000.00	5.19	24,000.00	2.99	26,000.00	3.92
Miscellaneous	0.00	0.00	0.00	0.00	192.00	0.02	0.00	0.00
MHM - Dental Provider Wages	0.00	0.00	4,220.18	3.65	0.00	0.00	57,685.05	8.70
MHM - Salary Medical Provid	0.00	0.00	0.00	0.00	0.00	0.00	9,980.79	1.51
Office Expense & Supplies	223.81	0.08	881.34	0.76	2,319.66	0.29	3,031.16	0.46
Pest Control	80.00	0.03	0.00	0.00	259.00	0.03	320.00	0.05
Postage	172.81	0.06	78.14	0.07	294.26	0.04	238.64	0.04
Printing expense	3,172.92	1.07	277.13	0.24	3,621.43	0.45	761.69	0.11
Repairs and Maintenance	4,018.15	1.35	1,294.00	1.12	11,986.66	1.49	2,010.67	0.30
Retreats & Team-building	0.00	0.00	196.16	0.17	185.92	0.02	196.16	0.03
Security - Back Ground Check	459.96	0.15	296.78	0.26	781.62	0.10	763.36	0.12
Supplies- Medical	4,381.79	1.48	1,331.47	1.15	9,388.96	1.17	4,944.05	0.75
Supplies - Clinic	0.00	0.00	55.43	0.05	72.80	0.01	55.43	0.01
Taxes - Payroll	6,266.89	2.11	6,277.97	5.43	24,794.06	3.09	20,972.12	3.16
Taxes - Other	0.00	0.00	0.00	0.00	0.00	0.00	(33.08)	(0.00)
Telephone & Internet Services	945.30	0.32	527.78	0.46	3,765.97	0.47	4,785.61	0.72
Telephone - Mobile	90.00	0.03	110.00	0.10	360.00	0.04	110.00	0.02
Trophies & Plaques	(26.00)	(0.01)	0.00	0.00	(26.00)	(0.00)	0.00	0.00
Travel	0.00	0.00	0.00	0.00	0.00	0.00	214.96	0.03
Travel - Mileage	56.38	0.02	71.28	0.06	516.05	0.06	71.28	0.01
Utilities	1,965.57	0.66	2,264.96	1.96	8,001.87	1.00	8,446.30	1.27
Volunteer/Staff Recognition	2,994.19	1.01	1,080.06	0.93	4,054.64	0.50	3,796.26	0.57
Wages	83,227.77	28.04	93,680.80	81.09	325,499.53	40.51	284,111.76	42.86
Website	8,212.50	2.77	4,162.50	3.60	9,381.80	1.17	6,136.08	0.93
TOTAL EXPENSES	197,355.63	66.49	177,573.19	153.71	718,194.60	89.38	678,740.16	102.40
NET INCOME FROM	99,450.57	33.51	(62,049.29)	(53.71)	85,353.75	10.62	(15,901.81)	(2.40)

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	<u>3 Months Ended</u> <u>Dec. 31, 2019</u>	<u>Pct</u>	<u>3 Months Ended</u> <u>Dec. 31, 2018</u>	<u>Pct</u>	<u>12 Months Ended</u> <u>Dec. 31, 2019</u>	<u>Pct</u>	<u>12 Months Ended</u> <u>Dec. 31, 2018</u>	<u>Pct</u>
OTHER INCOME								
NET INCOME (LOSS)	\$ <u>99,450.57</u>	<u>33.51</u>	\$ <u>(62,049.29)</u>	<u>(53.71)</u>	\$ <u>85,353.75</u>	<u>10.62</u>	\$ <u>(15,901.81)</u>	<u>(2.40)</u>

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NEW BRAUNFELS CHRISTIAN MINISTRIES
KIDS CLUB
STATEMENT OF REVENUE AND EXPENSES - CASH BASIS
For the Periods Ended December 31, 2019 and 2018

	3 Months Ended		3 Months Ended		12 Months Ended		12 Months Ended	
	Dec. 31, 2019	Pct	Dec. 31, 2018	Pct	Dec. 31, 2019	Pct	Dec. 31, 2018	Pct
REVENUE								
Contributions	\$ 1,600.00	0.66	\$ 400.00	0.18	\$ 3,600.00	0.52	\$ 1,600.00	0.27
Grant Income	10,046.00	4.12	24,500.00	10.75	140,223.00	20.12	176,200.00	29.64
Contributions-Individual Gift	156,022.05	63.99	199,659.50	87.62	393,029.82	56.40	298,669.23	50.24
Contributions-Civic Groups	1,700.00	0.70	0.00	0.00	2,200.00	0.32	1,000.00	0.17
Special Events	6,460.00	2.65	3,316.00	1.46	6,460.00	0.93	3,316.00	0.56
Undesignated Funds Transfer	<u>68,000.00</u>	<u>27.89</u>	<u>0.00</u>	<u>0.00</u>	<u>151,393.92</u>	<u>21.72</u>	<u>113,710.00</u>	<u>19.13</u>
TOTAL REVENUE	243,828.05	100.00	227,875.50	100.00	696,906.74	100.00	594,495.23	100.00
OPERATING EXPENSES								
Advertising	35.00	0.01	1,020.00	0.45	54.61	0.01	1,020.00	0.17
Alarm Monitoring	0.00	0.00	0.00	0.00	695.40	0.10	1,019.40	0.17
Administrative overhead	49,376.36	20.25	18,173.09	7.98	148,388.28	21.29	67,993.73	11.44
Printing expense	310.61	0.13	0.00	0.00	310.61	0.04	0.00	0.00
Continued Education	0.00	0.00	0.00	0.00	568.67	0.08	250.33	0.04
Cleaning/Paper Goods/Toiletri	859.45	0.35	700.90	0.31	2,521.79	0.36	2,024.02	0.34
Cleaning Services	2,439.90	1.00	2,884.35	1.27	12,532.31	1.80	12,983.70	2.18
Computer Services	153.60	0.06	0.00	0.00	181.60	0.03	25.00	0.00
Copier	1,559.56	0.64	1,205.33	0.53	4,053.37	0.58	3,252.82	0.55
Credit Card Fees	159.12	0.07	163.93	0.07	608.08	0.09	281.79	0.05
Computer Equipment	0.00	0.00	0.00	0.00	2,538.63	0.36	0.00	0.00
Office Equipment	0.00	0.00	0.00	0.00	399.96	0.06	0.00	0.00
Program Equipment	137.00	0.06	0.00	0.00	137.00	0.02	0.00	0.00
Depreciation	4,829.69	1.98	7,590.02	3.33	19,318.70	2.77	31,004.43	5.22
Meals	10,415.70	4.27	9,019.40	3.96	27,592.91	3.96	26,798.69	4.51
Family Connections	3,270.75	1.34	0.00	0.00	3,507.75	0.50	129.40	0.02
Benefits - Health, Life, Retir	8,590.29	3.52	7,718.28	3.39	36,542.95	5.24	31,303.34	5.27
Special Events	115.46	0.05	2,302.23	1.01	3,378.71	0.48	3,064.54	0.52
Insurance	0.00	0.00	0.00	0.00	6,865.15	0.99	5,590.95	0.94
Insurance-Workers Compensati	0.00	0.00	0.00	0.00	144.50	0.02	1,362.50	0.23
Leadership Program	0.00	0.00	0.00	0.00	7,904.95	1.13	0.00	0.00
Lunch Buddy Program	130.80	0.05	0.00	0.00	130.80	0.02	0.00	0.00
Family Support Services	0.00	0.00	0.00	0.00	1,275.00	0.18	0.00	0.00
Kids Club - 10th Anniversary	0.00	0.00	350.00	0.15	0.00	0.00	350.00	0.06
Kids Club Store	386.42	0.16	571.17	0.25	1,642.61	0.24	2,369.16	0.40
Legal & Professional	0.00	0.00	4,050.00	1.78	0.00	0.00	4,050.00	0.68
Miscellaneous	0.00	0.00	0.00	0.00	200.00	0.03	127.04	0.02
Non-Budget Item	0.00	0.00	1,105.00	0.48	142.25	0.02	7,584.84	1.28
Office Expense	284.55	0.12	1,011.79	0.44	2,078.80	0.30	4,049.55	0.68
Permits	86.00	0.04	86.00	0.04	86.00	0.01	86.00	0.01
Pest Control	297.00	0.12	297.00	0.13	1,109.00	0.16	1,188.00	0.20
Postage	0.00	0.00	0.00	0.00	204.85	0.03	0.00	0.00
Printing Cost	558.05	0.23	56.00	0.02	2,119.05	0.30	348.48	0.06
Repairs and Maintenance	5,103.02	2.09	580.00	0.25	8,151.89	1.17	8,512.70	1.43
Retreats & Team-building	760.50	0.31	(198.69)	(0.09)	2,220.65	0.32	454.29	0.08
School Hospitality	134.37	0.06	0.00	0.00	1,090.36	0.16	482.63	0.08
Security Back Ground Checks	11,471.08	4.70	781.78	0.34	14,318.94	2.05	1,867.62	0.31
Seminars	0.00	0.00	0.00	0.00	141.91	0.02	0.00	0.00
Supplies - Kids Club	2,685.07	1.10	1,328.48	0.58	14,910.89	2.14	9,319.07	1.57
Taxes - Payroll	10,252.44	4.20	9,004.45	3.95	27,902.22	4.00	24,549.71	4.13
Technology	0.00	0.00	1,469.97	0.65	0.00	0.00	1,469.97	0.25
Telephone & Internet Services	914.45	0.38	472.87	0.21	3,693.83	0.53	2,807.67	0.47
Telephone - Mobile	477.58	0.20	203.35	0.09	1,185.69	0.17	643.26	0.11
Transportation	1,661.13	0.68	991.13	0.43	6,491.22	0.93	2,586.76	0.44
Travel	0.00	0.00	50.10	0.02	740.75	0.11	50.10	0.01
Travel - Meals	0.00	0.00	0.00	0.00	0.00	0.00	108.77	0.02
Travel - Mileage	0.00	0.00	0.00	0.00	8.99	0.00	0.00	0.00
Utilities	3,125.56	1.28	2,510.31	1.10	11,247.87	1.61	11,097.37	1.87
Volunteer/Staff Recognition	1,234.81	0.51	536.51	0.24	9,310.99	1.34	6,900.57	1.16
Wages	129,738.44	53.21	121,061.33	53.13	348,452.65	50.00	314,302.50	52.87
Website	<u>8,212.50</u>	<u>3.37</u>	<u>4,162.50</u>	<u>1.83</u>	<u>9,381.80</u>	<u>1.35</u>	<u>5,865.19</u>	<u>0.99</u>
TOTAL EXPENSES	259,766.26	106.54	201,258.58	88.32	746,484.94	107.11	599,275.89	100.80
NET INCOME FROM	(15,938.21)	(6.54)	26,616.92	11.68	(49,578.20)	(7.11)	(4,780.66)	(0.80)
OTHER INCOME								

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	<u>3 Months Ended</u> <u>Dec. 31, 2019</u>	<u>Pct</u>	<u>3 Months Ended</u> <u>Dec. 31, 2018</u>	<u>Pct</u>	<u>12 Months Ended</u> <u>Dec. 31, 2019</u>	<u>Pct</u>	<u>12 Months Ended</u> <u>Dec. 31, 2018</u>	<u>Pct</u>
Rent Income	<u>2,400.00</u>	<u>0.98</u>	<u>1,200.00</u>	<u>0.53</u>	<u>10,800.00</u>	<u>1.55</u>	<u>7,200.00</u>	<u>1.21</u>
TOTAL OTHER INCOM	<u>2,400.00</u>	<u>0.98</u>	<u>1,200.00</u>	<u>0.53</u>	<u>10,800.00</u>	<u>1.55</u>	<u>7,200.00</u>	<u>1.21</u>
NET INCOME (LOSS	<u>\$ (13,538.21)</u>	<u>(5.55)</u>	<u>\$ 27,816.92</u>	<u>12.21</u>	<u>\$ (38,778.20)</u>	<u>(5.56)</u>	<u>\$ 2,419.34</u>	<u>0.41</u>

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NEW BRAUNFELS CHRISTIAN MINISTRIES
ADMINISTRATIVE
STATEMENT OF REVENUE AND EXPENSES - CASH BASIS
For the Periods Ended December 31, 2019 and 2018

	3 Months Ended Dec. 31, 2019		3 Months Ended Dec. 31, 2018		12 Months Ended Dec. 31, 2019		12 Months Ended Dec. 31, 2018	
		Pct		Pct		Pct		Pct
REVENUE								
Undesignated Funds Transfer	0.00	0.00	21,270.62	100.00	0.00	0.00	34,764.37	100.00
TOTAL REVENUE	0.00	0.00	21,270.62	100.00	0.00	0.00	34,764.37	100.00
OPERATING EXPENSES								
Advertising	0.00	0.00	10.02	0.05	0.00	0.00	170.02	0.49
Administrative overhead	(98,752.73)	0.00	(39,506.73)	(185.73)	(296,776.65)	0.00	(152,294.41)	(438.08)
Fundraising Expense	0.00	0.00	200.00	0.94	0.00	0.00	200.00	0.58
Printing expense	68.00	0.00	0.00	0.00	68.00	0.00	0.00	0.00
Continued Education	81.00	0.00	261.00	1.23	385.05	0.00	821.13	2.36
Computer Services	0.00	0.00	327.05	1.54	0.00	0.00	3,712.49	10.68
Copier	93.13	0.00	104.09	0.49	225.19	0.00	168.48	0.48
Computer Equipment	0.00	0.00	3,967.17	18.65	582.50	0.00	4,957.15	14.26
Office Equipment	107.79	0.00	0.00	0.00	119.78	0.00	0.00	0.00
Dues	0.00	0.00	1,200.00	5.64	0.00	0.00	1,200.00	3.45
Meals	0.00	0.00	186.05	0.87	0.00	0.00	484.33	1.39
Meeting Expense	12.58	0.00	0.00	0.00	153.97	0.00	(504.68)	(1.45)
Benefits- Health,Life,Retireme	5,776.68	0.00	1,801.83	8.47	22,741.38	0.00	14,470.49	41.62
Special Events	0.00	0.00	0.00	0.00	0.00	0.00	1,205.15	3.47
Insurance	0.00	0.00	0.00	0.00	54.00	0.00	0.00	0.00
Internet Services	0.00	0.00	400.00	1.88	0.00	0.00	1,250.00	3.60
Legal & Professional	6,750.00	0.00	0.00	0.00	6,750.00	0.00	2,500.00	7.19
Office Expense	175.79	0.00	218.20	1.03	617.83	0.00	1,335.88	3.84
Postage	0.00	0.00	0.00	0.00	75.00	0.00	284.57	0.82
Printing Cost	0.00	0.00	800.16	3.76	25.50	0.00	2,034.11	5.85
Repairs and Maintenance	435.00	0.00	0.00	0.00	1,087.00	0.00	0.00	0.00
Retreats & Team-building	(200.00)	0.00	113.04	0.53	(62.52)	0.00	113.04	0.33
Security Back Ground Checks	0.00	0.00	0.00	0.00	12.00	0.00	12.00	0.03
Seminars	50.00	0.00	2,697.00	12.68	498.00	0.00	2,992.28	8.61
Supplies - Administrative	0.00	0.00	1,084.79	5.10	32.45	0.00	1,660.48	4.78
Taxes - Payroll	5,381.73	0.00	4,035.06	18.97	16,178.91	0.00	9,966.42	28.67
Telephone - Mobil	225.00	0.00	655.00	3.08	870.00	0.00	2,000.00	5.75
Travel	429.53	0.00	12.13	0.06	429.53	0.00	1,060.79	3.05
Travel - Meals	135.75	0.00	0.00	0.00	135.75	0.00	97.24	0.28
Travel - Mileage	143.49	0.00	787.09	3.70	325.30	0.00	1,313.05	3.78
Volunteer/Staff Recognition	344.58	0.00	106.98	0.50	409.01	0.00	457.57	1.32
Wages	78,742.68	0.00	41,810.69	196.57	245,063.02	0.00	133,096.79	382.85
TOTAL EXPENSES	0.00	0.00	21,270.62	100.00	0.00	0.00	34,764.37	100.00
OTHER INCOME								

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NEW BRAUNFELS CHRISTIAN MINISTRIES
FOOD PANTRY
STATEMENT OF REVENUE AND EXPENSES-CASH
For the Periods Ended December 31, 2019 and 2018

	3 Months Ended Dec. 31, 2019	Pct	3 Months Ended Dec. 31, 2018	Pct	12 Months Ended Dec. 31, 2019	Pct	12 Months Ended Dec. 31, 2018	Pct
REVENUE								
Contributions - Organizations	0.00	0.00	0.00	0.00	0.00	0.00	12,586.45	20.61
Grant Income	0.00	0.00	0.00	0.00	0.00	0.00	3,205.00	5.25
Contributions-Individual Gift	0.00	0.00	0.00	0.00	0.00	0.00	3,015.00	4.94
Undesignated Funds Transfer	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>42,265.02</u>	<u>69.21</u>
TOTAL REVENUE	0.00	0.00	0.00	0.00	0.00	0.00	61,071.47	100.00
OPERATING EXPENSES								
Administrative overhead	0.00	0.00	0.00	0.00	0.00	0.00	5,154.21	8.44
Bank Charges	0.00	0.00	0.00	0.00	0.00	0.00	35.00	0.06
Insurance	0.00	0.00	0.00	0.00	0.00	0.00	850.00	1.39
Office Expense	0.00	0.00	0.00	0.00	0.00	0.00	537.50	0.88
Paper Goods	0.00	0.00	0.00	0.00	0.00	0.00	171.96	0.28
Pest Control	0.00	0.00	0.00	0.00	0.00	0.00	305.00	0.50
Purchases - Food Cost	0.00	0.00	0.00	0.00	0.00	0.00	38,521.60	63.08
Rent	0.00	0.00	0.00	0.00	0.00	0.00	8,000.00	13.10
Repairs and Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	100.95	0.17
Security Back Ground Checks	0.00	0.00	0.00	0.00	0.00	0.00	1.20	0.00
Volunteer/Staff Recognition	0.00	0.00	0.00	0.00	0.00	0.00	9.52	0.02
Website	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>193.49</u>	<u>0.32</u>
TOTAL EXPENSES	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>53,880.43</u>	<u>88.23</u>
NET INCOME FROM	0.00	0.00	0.00	0.00	0.00	0.00	7,191.04	11.77
OTHER INCOME								
NET INCOME (LOSS)	\$ <u>0.00</u>	<u>0.00</u>	\$ <u>0.00</u>	<u>0.00</u>	\$ <u>0.00</u>	<u>0.00</u>	\$ <u>7,191.04</u>	<u>11.77</u>

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NEW BRAUNFELS CHRISTIAN MINISTRIES
UNDESIGNATED FUNDS
STATEMENT OF REVENUE AND EXPENSES-CASH BASIS
For the Periods Ended December 31, 2019 and 2018

	3 Months Ended Dec. 31, 2019	Pct	3 Months Ended Dec. 31, 2018	Pct	12 Months Ended Dec. 31, 2019	Pct	12 Months Ended Dec. 31, 2018	Pct
REVENUE								
Contributions - OBC	30,000.00	(186.50)	54,990.21	27.60	120,000.00	276.55	151,996.21	41.35
Contributions-Individual Gift	21,914.58	(136.24)	8,923.69	4.48	73,786.37	170.04	69,955.15	19.03
Contributions - 10th Anniv	0.00	0.00	135,300.00	67.92	1,000.00	2.30	145,650.00	39.62
Undesignated Funds Transfer	<u>(68,000.00)</u>	<u>422.74</u>	<u>0.00</u>	<u>0.00</u>	<u>(151,393.92)</u>	<u>(348.89)</u>	<u>0.00</u>	<u>0.00</u>
TOTAL REVENUE	(16,085.42)	100.00	199,213.90	100.00	43,392.45	100.00	367,601.36	100.00
OPERATING EXPENSES								
10th Anniversary	0.00	0.00	14,196.18	7.13	178.01	0.41	19,196.18	5.22
Credit Card Fees	96.98	(0.60)	223.51	0.11	722.84	1.67	1,438.54	0.39
Undesignated Funds Transfer	<u>0.00</u>	<u>0.00</u>	<u>21,270.62</u>	<u>10.68</u>	<u>0.00</u>	<u>0.00</u>	<u>192,484.39</u>	<u>52.36</u>
TOTAL EXPENSES	96.98	(0.60)	35,690.31	17.92	900.85	2.08	213,119.11	57.98
NET INCOME FROM	(16,182.40)	100.60	163,523.59	82.08	42,491.60	97.92	154,482.25	42.02
OTHER INCOME								
Interest Income	<u>5,222.42</u>	<u>(32.47)</u>	<u>0.00</u>	<u>0.00</u>	<u>5,222.42</u>	<u>12.04</u>	<u>0.00</u>	<u>0.00</u>
TOTAL OTHER INCOM	5,222.42	(32.47)	0.00	0.00	5,222.42	12.04	0.00	0.00
NET INCOME (LOSS)	\$ <u>(10,959.98)</u>	<u>68.14</u>	\$ <u>163,523.59</u>	<u>82.08</u>	\$ <u>47,714.02</u>	<u>109.96</u>	\$ <u>154,482.25</u>	<u>42.02</u>

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NEW BRAUNFELS CHRISTIAN MINISTRIES
DEVELOPMENT
STATEMENT OF REVENUE AND EXPENSES-CASH BASIS
For the Periods Ended December 31, 2019 and 2018

	3 Months Ended Dec. 31, 2019	Pct	3 Months Ended Dec. 31, 2018	Pct	12 Months Ended Dec. 31, 2019	Pct	12 Months Ended Dec. 31, 2018	Pct
REVENUE								
OPERATING EXPENSES								
Advertising	0.00	0.00	0.00	0.00	790.76	0.00	0.00	0.00
Fundraising Expense	200.00	0.00	0.00	0.00	518.68	0.00	0.00	0.00
Printing expense	601.57	0.00	0.00	0.00	601.57	0.00	0.00	0.00
Computer Services	1,656.84	0.00	0.00	0.00	4,782.80	0.00	0.00	0.00
Copier	110.09	0.00	0.00	0.00	225.73	0.00	0.00	0.00
Computer Equipment	0.00	0.00	0.00	0.00	1,594.75	0.00	0.00	0.00
Dues	300.00	0.00	0.00	0.00	300.00	0.00	0.00	0.00
Meeting Expense	0.00	0.00	0.00	0.00	298.88	0.00	0.00	0.00
Office Expense	509.99	0.00	0.00	0.00	1,061.75	0.00	0.00	0.00
Postage	511.85	0.00	0.00	0.00	892.35	0.00	0.00	0.00
Printing Cost	1,567.26	0.00	0.00	0.00	3,418.42	0.00	0.00	0.00
Repairs and Maintenance	0.00	0.00	0.00	0.00	5.00	0.00	0.00	0.00
Retreats & Team Building	488.66	0.00	0.00	0.00	488.66	0.00	0.00	0.00
Security Back Ground Checks	0.00	0.00	0.00	0.00	24.00	0.00	0.00	0.00
Seminars	148.97	0.00	0.00	0.00	505.18	0.00	0.00	0.00
Telephone - Mobil	570.00	0.00	0.00	0.00	1,410.00	0.00	0.00	0.00
Travel	0.00	0.00	0.00	0.00	30.00	0.00	0.00	0.00
Travel - Mileage	389.70	0.00	0.00	0.00	1,287.72	0.00	0.00	0.00
Uniform Expense	185.99	0.00	0.00	0.00	185.99	0.00	0.00	0.00
Volunteer Recognition	185.98	0.00	0.00	0.00	751.02	0.00	0.00	0.00
TOTAL EXPENSES	<u>7,426.90</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>19,173.26</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
NET INCOME FROM	(7,426.90)	0.00	0.00	0.00	(19,173.26)	0.00	0.00	0.00
OTHER INCOME								
NET INCOME (LOSS)	<u>\$ (7,426.90)</u>	<u>0.00</u>	<u>\$ 0.00</u>	<u>0.00</u>	<u>\$ (19,173.26)</u>	<u>0.00</u>	<u>\$ 0.00</u>	<u>0.00</u>

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NEW BRAUNFELS CHRISTIAN MINISTRIES
STATEMENT OF NET ASSETS
December 31, 2019 and 2018

	As of <u>Dec. 31, 2019</u>	As of <u>Dec. 31, 2018</u>
Net Assets at Beginning of Year	\$ 1,025,696.73	\$ 877,505.91
Current Net Income (Loss)	<u>75,116.31</u>	<u>148,190.82</u>
Net Assets at End of Period	\$ <u><u>1,100,813.04</u></u>	\$ <u><u>1,025,696.73</u></u>

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