FUNDING APPLICATION

| GENERAL INFORMATION | | | | | | |
|--|------------------------------|------------------|-------------------------|--|--------------------|--|
| Organization Information | | | | | | |
| Legal Name: | | Federal Tax ID#: | | 501(c)(3) Public Charity | | |
| St. Jude's Ranch for Children - Texas Region Inc. | | 74-2469139 | | 509 (a)(1) | | |
| Address: City: | | State: | | | Zip Code: | |
| 1400 Ridge Creek Lane | reek Lane Bulverde | | Тх | | 78163 | |
| Website: | | Fax: | I | | United Way Funded: | |
| www.sjrctexas.org | | (830) 629-0659 | | Yes | | |
| Head Of Organization | | | | | | |
| Name: | | | Title: | | | |
| Tara Roussett | | | Chief Executive Officer | | | |
| E-Mail Address: | | | Phone: | | | |
| troussett@sjrctexas.org | | | (830) 629-0659 | | | |
| Application Contact | | | | | | |
| Name: | Title: | | E-Mail Address: | | Phone: | |
| Cynthia Lopez | Chief Development Officer | | clopez@sjrctexas.org | | (830) 629-0659 | |
| Previous Najim Funding | | | | | | |
| Year | | | Funding \$ | | | |
| 2007 | | | \$50,000 | | | |
| 2008 | | | \$75,000 | | | |
| 2009 | | \$25,000 | | | | |
| 2010 | | | \$18,374 | | | |
| 2012 | | | \$35,000 | | | |
| 2013 | | | \$30,000 | | | |
| 2014 | | | \$50,000 | | | |
| 2016 | | | \$50,000 | | | |
| 2017 | | | \$75,000 | | | |
| 2018 | | | \$85,000 | | | |
| Total | | | \$493,374 | | | |
| Has the organization applied to the Najim Family Foundation in the past and been declined? | | | | | | |
| No | | | | | | |
| Grant Amount Requested | d \$: | Total Project Bu | idget \$: | lget \$: Organization's Annual budget \$ | | |
| \$100,000 | | \$4,846,492 | | \$4,846,4 | 192 | |

\$100,000

Mission Statement:

The mission of SJRC Texas is to offer healing and hope to children and families affected by abuse, abandonment or neglect. Our vision is that abused and neglected children will be empowered to grow up to be happy, productive and caring adults.

PROJECT INFORMATION

Program / Project Title:

To support general operating expenses for the Therapeutic Foster Care Program, Pregnant & Parenting Teen's Program, Emergency Shelter and the Child Placing Agency Program for abused and neglected children.

PROJECT TIMELINE

| Start Date | End Date |
|------------|------------|
| 05/01/2019 | 04/30/2020 |

Harvey E. Najim Family Foundation Priorities:

Child Abuse & Child Neglect

Program / Project Description:

In 2018, Bexar County had 5,865 cases of child abuse/neglect, an increase of 9.4% over 2017. Six hundred seventy-eight of the confirmed cases were for physical abuse and 496 were for sexual abuse (TDFPS 2018 Data Book). Additionally, in 2017 there were 8 confirmed deaths from child abuse in Bexar County (FY2017 Child Fatality and Near Fatality Annual Report). There is a shortage of certified foster care homes and/or residential facilities to provide a safe haven for abused/neglected youth, many of whom have suffered severe trauma or been victims of child sex trafficking. This shortage has led to children being forced to sleep in CPS offices until placements open up- less than an optimal solution for already traumatized youth who need immediate intervention. Left untreated, victims of abuse and neglect are at a higher risk for long term negative physical, psychological, medical, behavioral and societal outcomes. The negative outcomes can have repercussions their whole life, affect how they raise their children, and determine whether the cycle of abuse will continue to the next generation.

Programs and Services Offered

Our programs cover the full continuum of care for children from birth through their transition into adulthood. At SJRC-Texas we provide a continuum of care and use evidence-based Trust-Based Relational Intervention (TBRI(R)) therapy and Satori Alternatives to Managing Aggression

(SAMA(R)) for our programs. TBRI(R), based on brain science and the effects of trauma on the brain, has proven to be effective in use with children who have experienced extreme trauma. SAMA(R) has proven to be effective in deescalating aggressive situations before they become violent. We achieve our mission by providing the following programs:

o Therapeutic Residential Foster Home Program (Bulverde Campus)-This program houses 38 youth at any one time with 7-8 youth living in each home. The program primarily focuses on teaching social skills, facilitating education and helping children deal with past issues and trauma through targeted therapeutic services as they live in homelike environments that model a functional family dynamic. Children who are admitted with psychiatric diagnoses and significant emotional and/or behavioral issues receive individual therapy more frequently than other youth in care to address their increased mental health needs. These children are so traumatized by abuse and neglect that they are unable to function successfully in a foster or kinship placement until we have had the opportunity to provide the services necessary to stabilize them. This program is unique in our community and fills an important need as approximately 50% of our population belong to sibling groups at any given time and we have the capacity to keep sibling groups together. o Pregnant and Parenting Teen Program and Emergency Shelter (New Braunfels Campus)-SJRC Texas has responded to one of the greatest unmet needs for children- girls in the foster care systems that are pregnant and/or parenting. This 24-bed program, added to our New Braunfels campus in 2009, gives these young mothers prenatal and birthing care to address health and wellness, structure and stability as they learn life skills, job skills, and parenting skills. This location also serves as an Emergency Shelter - we meet the most basic and immediate needs of children in a crisis situation. They come with often just the clothes on their back, confused and scared not knowing what their future holds. We immediately ensure they are fed, clothed and receive any medical care they may be lacking.

oCharter School (Bulverde Campus)-In Fall 2018 we added a charter school to our Bulverde campus in conjunction with UT Austin. This school provides youth a chance to learn in a therapeutic environment and a better chance at success than enrollment in a regular public school due to the trauma these youth have suffered.

o Child Placing Agency (San Antonio Campus)- This program consists of our Community Foster Care and Adoption Services. In response to the community need for additional quality foster care providers, this program maintains the high quality of SJRC Texas programs but provides services in community-based, individual family foster homes for children that can maintain and succeed in a lower level of care. In 2015, we received our adoption license, making it possible to provide forever families to our states most vulnerable children.

o We also are a proud partner of Family Tapestry, and have been so since it's inception.

We have four goals related to our youth:

Goal: Increase by 50% healthy connections children have to others. Measurement: SJRC PQI, baseline data at the time of placement and then at the time of discharge.

Goal: Improved child functioning, the goal is 50% of individual treatment goals to be accomplished every 6 months from the date of placement. Measurement: Baseline data at the time of placement, and every 6 months until discharge.

Goal: 75% of children accomplish one or more individual education goals per academic year. Measurement: Baseline data at the time of treatment plan development and at end of each academic year.

Goal: 75% of children will have improvement in functioning based on identified treatment goals. Measurement: Child and Adolescent Needs and Strengths (CANS) Comprehensive Assessment administered at the time of admission and every year thereafter for therapeutic cases. Specialized cases also evaluated 90 days after admission.

Evaluation Plan:

We collect data through KaleidaCare web-based care management reporting software. Through KaleidaCare we track all clients served, length of stay, progress toward treatment goals, health information and other critical records for each youth. It provides a complete picture of the specifics of care for each youth, and aggregate outcomes from a historical perspective or a real-time "snapshot". A Program Evaluation Dashboard tracks census, utilization, and discharge success; average days of attendance, education goals, developmental goals, and skills development. This tracking allows us to evaluate the therapeutic care we provide to ensure the program is effective and each child is achieving their objectives.

Measurement tools and methods we use include the Child and Adolescent Needs and Strengths (CANS) Comprehensive Assessment to measure the level of functioning; PMET (Performance Measurement Evaluation Tool); qualitative and quantitative data from incident reports regarding behavioral issues; direct observation; individual service plans and caregiver feedback.

Plans to sustain project beyond the term of this request:

We continue to work on diversifying our revenue streams so we can rely on a variety of avenues to fund our operations. We sustain our program through fee for service contracts with the State, federal VOCA grant funds, a contract through the USDA for partial food subsidies, fund raising events, foundation, corporate, and government grants, and the generosity of individual donors. Additionally, partnerships with other local service providers allow us to leverage resources and keep costs low. Only 60% of needed funds are provided by the State of Texas for the care of our youth and we must raise the rest to ensure these children have the safety and security they so desperately need and deserve. The longevity of our senior management staff gives donors confidence in our operations and the quality of care our children are receiving.

Children Impacted:

| How many unduplicated children will the TOTAL PROJECT INITIATIVE impact? | How many unduplicated children will NFF REQUESTED FUNDS impact? |
|--|--|
| 200 | 200 |

Please provide the percentage of each group below that will be served by the project in which funds are being requested. Do not leave any area blank. If that specific group will not be served, include zero. The percentage should total 100%.

| A. Population Served Age | | | B. Population Served Ethnicity | | |
|---|----------------------------|---|--------------------------------|-------------------------------|-------------------------|
| Infants (0-5) | 10% | | African American | | 13% |
| Children (6-13) | 40% | | Asian American | | 0% |
| Young Adults (14-18) | 50% | | Caucasian | | 22% |
| TOTAL: | 100% | | Hispanic/Latino | | 61% |
| | | | Native Americar | 1 | 0% |
| | | | Other and Define | e | 4% |
| | | TOTAL: | | 100% | |
| City Council District for | r Which (| Children are Being | g Served: | | |
| District1, District2, Distr | ict3, Distr | ict4, District5, Dist | rict6, District7, D | vistrict8, D | istrict9, District10 |
| Line item Budget: | | | | | |
| Line Item Description | | Total Project Fu | inds Allocation | Najim H | Funds Allocation |
| Payroll & Fringe | | \$3,623,256 | | \$50,000 | |
| Professional Fees | | \$114,500 | | \$0 | |
| Training Expenses | | \$20,000 | | \$5,000 | |
| Resident Direct Expenses | | \$184,100 | | \$30,000 | |
| Travel | | \$58,950 | | \$0 | |
| 11u (UI | General Operating Expenses | | | | |
| | ises | \$74,200 | | \$0 | |
| | | | | \$0 \$0 | |
| General Operating Expen | | \$74,200 | | - | |
| General Operating Expen Communications Expense | | \$74,200 \$90,200 | | \$0 | |
| General Operating Expen Communications Expens Occupancy Expenses | | \$74,200 \$90,200 \$126,800 | | \$0 \$15,000 | |
| General Operating Expen Communications Expens Occupancy Expenses Insurance Expenses | | \$74,200 \$90,200 \$126,800 \$67,789 | | \$0 \$15,000 \$0 | |
| General Operating Expen Communications Expense Occupancy Expenses Insurance Expenses Other Expenses | es | \$74,200 \$90,200 \$126,800 \$67,789 \$98,100 | | \$0 \$15,000 \$0 \$0 | |

For Project being Requested: Funding sources and amounts, pending and committed.

| PROJECT - PENDING | |
|---|--|
| Funder Name | Amount Requested |
| Shields Ayres | \$25,000 |
| Marietta Randall Foundation | \$10,000 |
| BOA Charitable Foundation | \$25,000 |
| United Way | \$30,000 |
| Downtown Rotary | \$10,000 |
| CM Anderson Charitable | \$40,000 |
| Dalkowitz Foundation | \$5,000 |
| Koehler Foundation | \$10,000 |
| Amy Sheldon McNutt | \$10,000 |
| Najim Foundation | \$100,000 |
| Ed Rachal | \$50,000 |
| Kronkosky Foundation | \$100,000 |
| TOTAL: | \$415,000 |
| PROJECT - COMMITTED | |
| Funder Name | Amount Requested |
| USDA (Depend on # in care) | \$150,000 |
| VOCA Grant (Federal) | \$477,893 |
| DFPS funds (Depend on # in care) | \$3,008,647 |
| TPCN (Depend on # in care) | \$164,400 |
| PPG Foundation | \$5,000 |
| TOTAL: | \$3,805,940 |
| Other funding sources and amounts, pend | ling and committed not specific to this request. |
| ALL OTHER ORGANIZATION REQU | ESTS - PENDING |
| Funder Name | Amount Requested |
| Gen Op support-all listed above | \$0 |
| TOTAL: | \$0 |
| ALL OTHER ORGANIZATION REQU | ESTS - COMMITTED |
| Funder Name | Amount Requested |
| Gen Op support-all listed above | \$0 |
| TOTAL: | \$0 |
| | |
| BOARD OF DIRECTORS | |
| BOARD OF DIRECTORS What percentage of your board contribut | tes financially to the organization? |
| | tes financially to the organization? |
| What percentage of your board contribut | |

Board members are expected to attend regular meetings, participate in fundraising activities by selling tickets or sponsorships, volunteer at events, financially give to the organization, participate in strategic planning, serve as ambassadors for SJRC Texas, and solicit private donations for the organization by leveraging their community connections.

| LIST OF BOARD DIRECTORS | |
|-------------------------|---|
| Name & Office Held | Corporate Affiliation |
| Adam Boland | Strasburger and Price |
| Amanda Stiver | Howard Energy Partners |
| Bill Hamilton | Peterson Regional Medical Center |
| Eric King | Insight Consulting Group, Allmed, SleepTek, KVS, Genesis Medical Consulting, Exigo Medical and Insight Diagnostics. |
| Jozsef Terenyi (Chair) | Nustar Energy LP |
| Lisa Short | Valero Energy |
| Lyn Blum | Retired |
| Samantha Najera | Heartfire Media |
| Siro Gutierrez lll | Bank of America Merrill Lynch |
| Stephen Lin | CDS Muery |
| John Lujan III | Y&L Consulting |
| Signature | |
| Tara Roussett | |