FUNDING APPLICATION

| GENERAL INFORM | MATIO | N | | | |
|--|---|------------------|-------------------|-------------------|---------------------------|
| Organization Informati | on | | | | |
| Legal Name: Federal Tax ID# | | #: | 501(c)(3 | 3) Public Charity | |
| St. Jude's Ranch for Children - 74-2469139 Texas Region Inc. | | | 509 (a)(| 1) | |
| Address: | City: | 1 | State: | | Zip Code: |
| 1400 Ridge Creek Lane | Bulverd | e | Tx | | 78163 |
| Website: | • | Fax: | • | United | Way Funded: |
| www.sjrctexas.org | | (830) 629-0659 | | Yes | |
| Fiscal Year: | | | | • | |
| July 01 to June 30 | | | | | |
| Head Of Organization | | | | | |
| Name: | | | Title: | | |
| Tara Roussett | | | Chief Executive | Officer | |
| E-Mail Address: | | | Phone: | | |
| troussett@sjrctexas.org | | | (830) 629-0659 | | |
| Application Contact | | | | | |
| Name: | Title: | | E-Mail Address | : | Phone: |
| Cynthia Lopez | Chief D Officer | evelopment | clopez@sjrctexas | s.org | (830) 629-0659 |
| Previous Najim Funding | g | | | | |
| Year | | | Funding \$ | | |
| 2007 | | \$50,000 | | | |
| 2008 | | | \$50,000 | | |
| 2010 | | | \$18,374 | | |
| 2012 | | | \$35,000 | | |
| 2013 | | | \$30,000 | | |
| 2014 | | | \$50,000 | | |
| 2016 | | | \$50,000 | | |
| 2017 | | | \$75,000 | | |
| 2018 | | \$85,000 | | | |
| 2019 | | \$87,000 | | | |
| 2020 | | \$85,000 | | | |
| Total | | \$615,374 | | | |
| Has the organization ap No | plied to tl | ne Najim Charita | ble Foundation in | n the past | and been declined? |
| Grant Amount Request | ed \$: | Total Project Bu | ıdget \$: | Organia | zation's Annual budget \$ |
| \$100,000 | • | \$3,868,057 | | \$6,197,739 | |

Mission Statement:

The mission of SJRC Texas is to offer healing and hope to children and families affected by abuse, abandonment or neglect. Our vision is that abused and neglected children will be empowered to grow up to be happy, productive and caring adults.

PROJECT INFORMATION

Program / Project Title:

To support general operating expenses for the Residential Programs in Bulverde and; New Braunfels and the Child Placing Agency in San Antonio.

PROJECT TIMELINE

| Start Date | End Date |
|------------|------------|
| 05/01/2021 | 04/30/2022 |

Harvey E. Najim Charitable Foundation Priorities:

Child Abuse & Child Neglect

Program / Project Description:

Today alone, 175 children in Texas will be the victim of some form of abuse. In 2019, Bexar County confirmed 5,373 cases of child abuse and/or neglect and nine of those children lost their lives directly related to abuse (TDFPS 2019 Data Book). San Antonio continues to have the highest rate of confirmed child abuse cases amongst all major Texas cities. Research shows that one in ten children in the United States will be victims of sexual abuse before they reach their 18th birthday. Currently, there are an estimated 650,000 children living in Bexar County, which means according to these statistics 65,000 of them will at some point be a sexual abuse victim. In Bexar County alone during 2019, there were 1,739 children removed from their homes and ten more that were relinquished voluntarily.

Sadly, There continues to be a shortage of certified foster care homes and/or residential facilities to provide a safe haven for abused/neglected youth, many of whom have suffered severe trauma or been victims of child sex trafficking. This shortage has led to children being forced to sleep in CPS offices until placements open up- less than an optimal solution for already traumatized youth who need immediate intervention. Left untreated, victims of abuse and neglect are at a higher risk for long term negative physical, psychological, medical, behavioral and societal outcomes. The negative outcomes can have repercussions their whole life, affect how they raise their children, and determine whether the cycle of abuse will continue to the next generation.

Our programs cover the full continuum of care for children from birth through their transition into adulthood. We achieve the SJRC Texas mission by providing the following programs:

- Pregnant and Parenting Teens Program and Emergency Shelter Servicing Commercially Sexually Exploited Youth (CSEY), Survivors of Child Sex Trafficking -

SJRC Texas has responded to one of the greatest unmet needs for children- girls in the foster care systems that are pregnant and/or parenting and survivors of Child Sex Trafficking. This 24-bed program, added to the New Braunfels campus in 2009, gives these young mothers prenatal and birthing care to address health and wellness, structure and stability as they learn life skills, job skills and parenting skills. This location also serves as an Emergency Shelter, that is, we meet the most basic and immediate needs of children in a crisis. They come often with just the clothes on their back, confused and scared, not knowing what their future holds. We immediately ensure they are fed, clothed and receive any medical care they may be lacking. This program has been spotlighted by the Office of the Governor as the capstone of our agency and as a proven approach for working with youth from these hard places.

-Therapeutic Residential Foster Care Program -

This program, housed on our Bulverde Campus, serves 45 youth at any one time, male and female, primarily older youth with 7-8 youth living in each home. The program primarily focuses on teaching social skills, facilitating education and helping children deal with past issues and trauma through targeted therapeutic services as they live in homelike environments that model a functional family dynamic. Children who are admitted with psychiatric diagnoses and significant emotional and/or behavioral issues receive individual therapy more frequently than other youth in care to address their increased mental health needs. These children are so traumatized by abuse and neglect that they are unable to function successfully in a foster or kinship placement until we have had the opportunity to provide the services necessary to stabilize them. This program is unique in our community and fills an important need as approximately 50 percent of our population belongs to sibling groups at any given time and we have the capacity to keep sibling groups together. This program is also able to serve both male and female CSEY and partners closely with the Office of the Governor.

-Child Placing Agency -

This program, with offices located in San Antonio, consists of our Community Foster Care and Adoption Services. In response to the community need for additional quality foster care providers, this program maintains the high quality of SJRC Texas programs but provides services in community-based, individual family foster homes for children that can maintain and succeed in a lower level of care. This program is also able to serve pregnant and parenting teens, as well as the CSEY population, in specially trained and verified foster homes.

Winter Storm Update: Like so many in our community, SJRC Texas has been impacted by the severe winter storm. During the storm, we had staff living at both of our campuses and sleeping in rotation to ensure that we could keep all the children, youth, and families in our care safe and healthy. Unfortunately, they experienced long periods throughout the storm with no heat, electricity, or running water and our New Braunfels campus sustained major damage. The overhead sprinklers burst causing the house to be showered with freezing water. The house was filled with approximately two inches of standing water and we were forced to evacuate all of the young mothers and children to our Bulverde Campus. Luckily, thanks to Mr. Najim's generous gift, we were able to move our mothers and babies into the newly renovated Najim House where they will stay during the full restoration/renovation of the New Braunfels campus.

Evaluation Plan:

We collect data through KaleidaCare web-based care management reporting software. Through KaleidaCare we track all clients served, length of stay, progress toward treatment goals, health information and other critical records for each youth. It provides a complete picture of the specifics of care for each youth, and aggregate outcomes from a historical perspective or a real-time "snapshot". A Program Evaluation Dashboard tracks census, utilization, and discharge success; average days of attendance, education goals, developmental goals, and skills development. This tracking allows us to evaluate the therapeutic care we provide to ensure the program is effective and each child is achieving their objectives.

Measurement tools and methods we use include the Child and Adolescent Needs and Strengths (CANS) Comprehensive Assessment to measure the level of functioning; PMET (Performance Measurement Evaluation Tool); qualitative and quantitative data from incident reports regarding behavioral issues; direct observation; individual service plans and caregiver feedback.

Plans to sustain project beyond the term of this request:

We continue to work on diversifying our revenue streams so we can rely on a variety of avenues to fund our operations. We sustain our program through fee for service contracts with the State, federal VOCA grant funds, a contract through the USDA for partial food subsidies, fund raising events, foundation, corporate, and government grants, and the generosity of individual donors. Additionally, partnerships with other local service providers allow us to leverage resources and keep costs low. Only 60% of needed funds are provided by the State of Texas for the care of our youth and we must raise the rest to ensure these children have the safety and security they so desperately need and deserve. The longevity of our senior management staff gives donors confidence in our operations and the quality of care our children are receiving.

Children Impacted:

How many unduplicated children will the TOTAL PROJECT INITIATIVE impact? How many unduplicated children will NCF REQUESTED FUNDS impact?

REQUESTED FUNDS impact? 200

200

Please provide the percentage of each group below that will be served by the project in which funds are being requested. Do not leave any area blank. If that specific group will not be served, include zero. The percentage should total 100%.

| A. Populat | ion Served Age | B. Population | on Served Ethnicity |
|----------------------|----------------|------------------|---------------------|
| Infants (0-5) | 10% | African American | 12% |
| Children (6-13) | 40% | Asian American | 0% |
| Young Adults (14-18) | 50% | Caucasian | 22% |
| TOTAL: | 100% | Hispanic/Latino | 60% |
| | • | Native American | 1% |
| | | Other and Define | 5% |
| | | TOTAL: | 100% |

City Council District for Which Children are Being Served:

District1, District2, District3, District4, District5, District6, District7, District8, District9, District10, Outside San Antonio

Counties applicant is in:

Bexar, Comal, Guadalupe

Line item Budget:

| Line Item Description | Total Project Funds Allocation | Najim Funds Allocation |
|---------------------------------|---------------------------------------|------------------------|
| Payroll & Fringe | \$2,906,096 | \$0 |
| Professional Fees | \$32,000 | \$0 |
| Training Expenses | \$28,000 | \$0 |
| Resident Direct Expenses | \$150,450 | \$75,000 |
| House Expense | \$27,500 | \$10,000 |
| Foster/Adoptive Parent Expenses | \$432,811 | \$0 |
| Travel | \$50,500 | \$0 |
| General Operating | \$49,500 | \$5,000 |
| Communication Expenses | \$53,200 | \$0 |
| Youth House Expenses | \$117,500 | \$10,000 |
| Other Business Expenses | \$20,500 | \$0 |
| TOTAL: | \$3,868,057 | \$100,000 |

OTHER FUNDING RESOURCES

For Project being Requested: Funding sources and amounts, pending and committed.

PROJECT - PENDING

| Funder Name | Amount Requested |
|-----------------|------------------|
| BHFSA | \$100,000 |
| United Way | \$30,000 |
| Downtown Rotary | \$10,000 |

| TOTAL: | \$217,500 |
|------------------------|-----------|
| Orsinger (2021) | \$42,500 |
| Amy Sheldon McNutt | \$10,000 |
| CM Anderson Charitable | \$25,000 |

PROJECT - COMMITTED

| Funder Name | Amount Requested |
|----------------------------------|------------------|
| HEB | \$25,000 |
| VOCA Grant (Federal) | \$550,000 |
| DFPS funds (Depend on # in care) | \$2,750,000 |
| TPCN (Depend on # in care) | \$395,000 |
| Orsinger Foundation (2020) | \$50,000 |
| TOTAL: | \$3,770,000 |

Other funding sources and amounts, pending and committed not specific to this request.

ALL OTHER ORGANIZATION REQUESTS - PENDING

| Funder Name | Amount Requested |
|-------------------------------------|------------------|
| Program Op support-all listed above | \$217,500 |
| TOTAL: | \$217,500 |

ALL OTHER ORGANIZATION REQUESTS - COMMITTED

| Funder Name | Amount Requested |
|--------------------------------------|------------------|
| Program Op- support-all listed above | \$3,770,000 |
| TOTAL: | \$3,770,000 |

BOARD OF DIRECTORS

What percentage of your board contributes financially to the organization?

100%

If Board giving is not at 100%, please explain why?

Our board always gives 100% financially.

How are board members expected to participate in your organization?

Board members are expected to attend regular meetings, participate in fundraising activities by selling tickets or sponsorships, volunteer at events, financially give to the organization, participate in strategic planning, serve as ambassadors for SJRC Texas, and solicit private donations for the organization by leveraging their community connections.

LIST OF BOARD DIRECTORS

| Name & Office Held | Corporate Affiliation |
|------------------------|---|
| Adam Boland | Strasburger and Price |
| Amanda Taber | Howard Energy Partners |
| Bill Hamilton | Peterson Regional Medical Center |
| Eric King | Insight Consulting Group, Allmed, SleepTek, KVS, Genesis Medical Consulting, Exigo Medical and Insight Diagnostics. |
| Jozsef Terenyi (Chair) | Nustar Energy LP |

| Lisa Short | Valero Energy |
|-----------------|--------------------------------------|
| Lyn Blum | Retired |
| Samantha Najera | Heartfire Media |
| Matt Gandrund | State Farm |
| Stephen Lin | CDS Muery |
| John Lujan III | Y&L Consulting |
| Tiffany Walker | San Antonio Lighthouse for the Blind |
| Signature | |
| Tara Roussett | |