|                                                     | Caravan &       |                  |                  |                  |
|-----------------------------------------------------|-----------------|------------------|------------------|------------------|
|                                                     | Born To Read    |                  |                  |                  |
|                                                     | 2020 Program    | 2020 Fundraising | 2020 Operational | 2020 Proposed    |
|                                                     | Proposed Budget | Proposed Budget  | Proposed Budget  | Comprehensive    |
| _                                                   |                 |                  |                  |                  |
| Revenue Administrative and Other Income             |                 |                  |                  |                  |
| Annual Fund                                         |                 | 125,000          |                  | 125.000          |
| Annual Fund<br>Board Dues                           |                 | 125,000          | 65.000           | 65,000           |
|                                                     | 19.000          |                  | ,                |                  |
| Corporate Contributions<br>Foundation Contributions | 18,000          |                  | 15,000<br>60,000 | 33,000<br>60,000 |
| Individual Contributions                            | 15.000          |                  | 40.000           | 55.000           |
| Special Events                                      | 15,000          |                  | 40,000           | 33,000           |
| Catrina (net)                                       |                 | 130,000          |                  | 130,000          |
| Literary Luncheon (net)                             |                 | 60,000           |                  | 60.000           |
| Total Special Events                                |                 | 190,000          |                  | 190,000          |
| Total Cash Revenue                                  | 33,000          | 315,000          | 180,000          | 528,000          |
| Total Gusti Nevenue                                 | 30,000          | 310,000          | 100,000          | 020,000          |
| Expenses                                            |                 |                  |                  |                  |
| Advertising/Marketing/Publicity                     | 5,600           |                  | 1,000            | 6,600            |
| Bank and Merchant Fees                              | 10              |                  | 2,500            | 2,510            |
| Books, Subscriptions, Training                      | 7,000           |                  | 1,850            | 8,850            |
| Contract Services                                   | ,,,,,           |                  | ,,,,,            | -7               |
| Accounting Fees                                     |                 |                  | 18,000           | 18,000           |
| Outside Contract Services                           | 27,000          |                  | 10,500           | 37,500           |
| Total Contract Services                             | 27,000          |                  | 28,500           | 55,500           |
| Depreciation & Amortization                         |                 |                  | 30,415           | 30,415           |
| Hospitality                                         | 1,250           |                  | 10,000           | 11,250           |
| Insurance                                           | 3,500           |                  | 14,000           | 17,500           |
| IT (Wbsite,Cmptr,Sftwr Subs)                        |                 |                  | 7,500            | 7,500            |
| Total Occupancy                                     |                 |                  | 18,000           | 18,000           |
| Payroll Expenses                                    |                 |                  |                  |                  |
| Health Insurance                                    |                 |                  | 29,000           | 29,000           |
| Payroll Taxes                                       |                 |                  | 16,697           | 16,697           |
| Retirement                                          |                 |                  | 13,540           | 13,540           |
| Salaries                                            |                 |                  | 210,150          | 210,150          |
| Total Payroll Expenses                              |                 |                  | 269,387          | 269,387          |
| Interim Consultant                                  |                 |                  | 26,050           | 26,050           |
| Search consultant                                   |                 |                  | 10,000           | 10,000           |
| Postage, Mailing Service                            | 50              |                  | 2,250            | 2,300            |
| Printing / Copying / Postage                        | 600             | 14,000           | 1,000            | 15,600           |
| Repairs & Maintenance                               | 3,600           |                  | 1,250            | 4,850            |
| Storage                                             | 2,100           |                  |                  | 2,100            |
| Supplies                                            | 1,500           |                  | 2,500            | 4,000            |
| Travel (incl. mileage)                              |                 |                  | 400              | 400              |
| Total Cash Expenses                                 | 52,210          | 14,000           | 426,602          | 492,812          |
| Revenue over Expenses                               | -19,210         | 301,000          | -246,602         | 35,188           |
|                                                     |                 |                  |                  |                  |
| SAPL Income and Expenses                            |                 |                  |                  |                  |
| SAPL Income                                         | SAPL Restricted |                  |                  |                  |
| SAPL Restricted Income                              | 350,000         |                  |                  | 350,000          |
| Unrealized Gains\Losses                             | 225,625         |                  | 11,875           | 237,500          |
| Total SAPL Income                                   | 575,625         |                  | 11,875           | 587,500          |
| SAPL Expenses                                       | 0.0,020         |                  | ,070             | 55.,500          |
|                                                     | 500.005         |                  |                  | 500.005          |
| Cash Gift to SAPL                                   | 520,625         |                  |                  | 520,625          |
| Paid on behalf of SAPL                              | 55,000          |                  |                  | 55,000           |
| Total SAPL Expenses                                 | 575,625         |                  |                  | 575,625          |
| Net SAPL Income and Expenses                        | 0               |                  | 11,875           | 11,875           |
| Net Income                                          | -19,210         | 301,000          | -234,727         | 47,063           |
|                                                     |                 |                  | ·                |                  |

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